BY ORDER OF THE COMMANDER 939TH RESCUE WING

939th RESCUE WING INSTRUCTION 36-807
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5/4-9 COMPRESSED WORK SCHEDULE PROGRAM

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This instruction implements AFPD 36-8, *Employee Benefits and Entitlements*. This instruction establishes policy and defines procedures for implementing and maintaining the 5/4-9 Compressed Work Schedule Program at the 939th Rescue Wing, Portland IAP.

SUMMARY OF REVISIONS

This revision updates publication number, series and formatting.

1. Policy:

- 1.1. The 5/4-9 Compressed Work Schedule Program, an Alternate Work Schedule (AWS), applies to all 939th Rescue Wing (939 RQW) organizations and its civilian employees.
- 1.2. The following factors will be continuously monitored in assessing whether to maintain an AWS; efficiency and productivity, impact on morale, tardiness and turnover rates, job opportunities for working spouses/parents, car pools, use of mass transportation, and utility consumption.
- 1.3. Approval of AWS schedules will be preceded by a careful study of the foregoing factors and the extent of flexibility possible in a particular organization based on relevant considerations such as mission accomplishment, peak workload periods, and necessary contacts with other organizations.
- 1.4. Supervisors will determine the minimum numbers and kinds of employees required for any given tour of duty, and may restrict an employee's choice of AWS "off day" during the pay period. Supervisors will exempt from the AWS program any employee whose participation would create an adverse impact. Supervisors who wish to appoint employees to permanent schedules that are not congruent with the predetermined AWS scheduled hours may do so only with the Senior Air Reserve Technician's (ART) approval.
- 1.5. While TDY, employees will work the hours that coincide with duty hours at the temporary duty location. For training, inspections, by higher headquarters, etc., the duty hours will normally be deter-

mined by the OPR. The maximum possible advance notice will be given to affected employees. Normally, employees on TDY of more than two days will be required to revert to a 5 day, 8 hour workweek for that pay period(s). The facts and circumstances of each case will determine the decision. Duration of the assignment and purpose will be prime considerations.

2. Definitions:

- 2.1. Basic Work Requirement: The number of hours, excluding overtime hours which an employee is required to work or to account for by leave or otherwise is 80 hours bi-weekly. This consists of eight (8) 9-hour days and one (1) 8-hour day during the bi-weekly pay period. For most employees, the recurring day off must be selected as the first or second Monday of the pay period, or the first or second Friday of each pay period. The eight hour day may be before or after the recurring day off, but must fall within the same pay period.
- 2.2. Part-time Employment: Under this program, the definition of part-time employment is changed from a weekly work requirement of 16 to 32 hours to a bi-weekly requirement of 32 to 64 hours. This meant that a part-time career employee can be scheduled for more than 32 hours per week, as long as the total scheduled hours per bi-weekly pay period do not exceed 64.

3. Request for AWS Schedule:

- 3.1. An employee will request, in writing, approval of the requested schedule in accordance with attachment 1. The schedule must be approved prior to the beginning of the pay period and conform to the times described in paragraph 4.1 below. The request must be submitted no later than the Wednesday prior to the beginning of the pay period affected. The most recent letter must be maintained by the supervisors or timekeeper until superseded by a new approved request. All changes to the AWS schedule of a subject employee should be maintained IAW AFMAN 37-139, Vol II.
- 3.2. An employee has the option, with supervisory approval, to select a lunch period of 45 minutes or one (1) hour in duration. Deviations may be entertained by supervisors on an exception basis. At the minimum, an employee must take a thirty minute lunch period.

4. AWS Schedule:

- 4.1. Tour of Duty:
 - 4.1.1. On the 9-hour days:
 - 4.1.1.1. 0630 to 1615 with a 45 minute lunch; or
 - 4.1.1.2. 0630 to 1630 with a one hour lunch.
 - 4.1.2. On the 8-hour days:
 - 4.1.2.1. 0630 to 1515 with a 45 minute lunch; or
 - 4.1.2.2. 0630 to 1530 with a one hour lunch.
- 4.2. Student Aid (Stay-In-School Employees): These employees are limited to working 20 hours per week. Their scheduled tour of duty, however, must be within the hours established in paragraph 4.1. above and be approved by their supervisor.

5. Responsibilities:

- 5.1. The Senior ART retains the authority and is responsible for making determinations concerning continued use of the program.
- 5.2. The Civilian Personnel office is responsible for furnishing guidance and assistance to all levels of management on the administration of the AWS program in accordance with governing authorities.
- 5.3. Management officials are responsible for:
 - 5.3.1. Reviewing for regulatory compliance, all request letters for AWS schedule.
 - 5.3.2. Approving when possible and disapproving when necessary, requests for AWS schedules consistent with the need for efficient operations.
 - 5.3.3. Assuring integrity of time and attendance sheets.
 - 5.3.4. Ensuring that employees comply with approved schedules and regulatory requirements.
 - 5.3.5. Recognizing and acting upon abuses of the program.
- 5.4. Employees are responsible for:
 - 5.4.1. Complying with the regulations and administrative procedures governing the program.
 - 5.4.2. Being flexible in their schedules to meet heavy workloads or unusual work requirements.

6. Premium Pay:

- 6.1. Overtime Pay. AWS provisions do not affect overtime pay provisions. Hours of work officially ordered in advance and in excess of the scheduled daily work requirement or in excess of 80 hours during the bi-weekly pay period are overtime work. Employees are entitled to overtime pay for overtime work according to applicable provisions of the law.
- 6.2. Holiday pay. A full-time employee who performs non-overtime work on a holiday (or a day designated as the "in lieu or" holiday) is entitled to basic pay plus premium pay equal to basic pay for that holiday work, not to exceed 9 hours.

7. Absence and Leave:

- 7.1. Time Off. Any time off during an employee's scheduled basic work week must be accounted for by approved leave or compensatory time off for the specific number of hours absent from duty. This will be up to the number of hours scheduled for that day (8 or 9 hours).
- 7.2. Military Leave. Military leave is not affected by the AWS program as it is earned and charged on the basis of days, not hours. Workweek changes will not be made for an employee using military leave.
- 7.3. Holidays. A full-time employee who is relieved or prevented from working on a day designated as a holiday is entitled to pay for the scheduled hours for that holiday (8 or 9 hours). When an employee has three consecutive workdays off and a holiday falls on one of these non-workdays, the following rules apply in designating the "in lieu of" holidays:
 - 7.3.1. When the holiday falls on the employee's first non-workday, the preceding workday shall be designated as the "in lieu of" holiday.
 - 7.3.2. When the holiday falls on the employee's third non-workday, the following workday shall be designated as the "in lieu of" holiday.

7.4. Hazardous Weather Conditions:

- 7.4.1. Late Reporting. A case-by-case basis for granting excused absence should be used where employees are delayed for reporting to work because of hazardous weather conditions. The amount of time to be excused should be based on the amount of extra time it takes the employee to commute to work. For example, normally it takes employee "A" ½ hour to commute to work, but because of extreme weather conditions it takes 1½ hours to reach work. In this case, one hour of absence may be excuse. If employee "B" normally commutes to work in 15 minutes, but because of hazardous weather conditions it takes 45 minutes to reach work, ½ hour of excused absence would be appropriate. Normally, tardiness for less than two hours may be excused. The granting of excused absences in excess of two hours must be in accordance with AFR 40-630, Chapter 7, Absence and Leave.
- 7.4.2. Early Dismissal. When the Commander/Senior ART makes a decision to dismiss employees from work because of hazardous weather conditions, all employees, except those designated as critical service employees, will normally be allowed to leave a specified length of time in advance of their normal quitting time.
- **8. Other.** The statutory provisions of Title 5 relating to the earning of sick and annual leave or entitlement to military and funeral leave, and in some cases creditable service for retirement purposes, have as a frame of reference the 8-hour day with the result that the provisions are stated in terms of "days." Such references to a day or workday shall be considered to be references to 8 hours. The AWS program is not intended to either decrease or increase an employee's existing entitlement to leave or creditable service for retirement purposes.

HANFERD J. MOEN, JR., Colonel, USAFR Commander

Attachment 1

SAMPLE LETTER

DEPARTMENT OF THE AIR FORCE

Air Force Reserve Command

(Date)

MEMORANDUM FOR (OFFICE SYMBOL OF SUPERVISOR)

FROM: (OFFICE SYMBOL)

SUBJECT: Work Schedule Change

- 1. Request I be placed on 5/4-9 work schedule code (taken from AFTAS program) beginning (identify beginning and ending dates of pay period).
- 2. This change is necessary (identify the reason for the change).

Employee's Signature

Duty Title & Civilian Grade

cc:

939 RQW/FMC 939 RQW/DPC